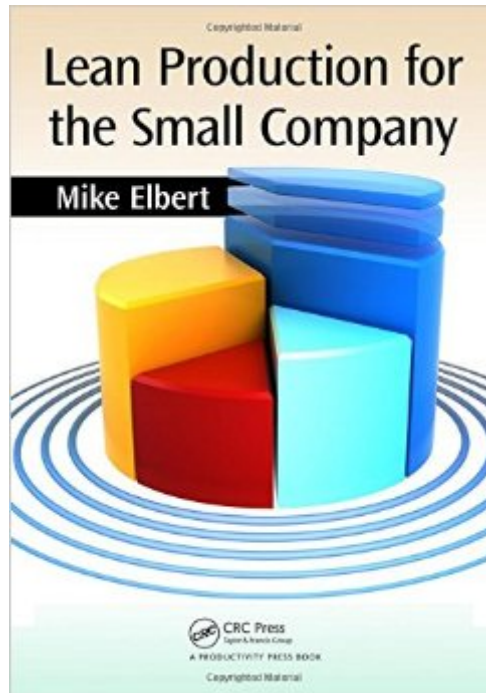


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# Lean Production For The Small Company



## Synopsis

A hands-on guide to adapting Lean principles and the Toyota Production System to high-mix/low-volume environments, *Lean Production for the Small Company* uses charts, pictures, and easy-to-understand language to describe the methods needed to improve processes and eliminate waste. It walks readers through the correct order of implementation and describes problems and pitfalls along with time-tested solutions. Explaining how to incorporate existing systems into a Lean strategy, the book starts with the fundamentals and builds on them to describe the full range of tools and processes needed to implement Lean. It outlines how to design factories for Lean manufacturing and demonstrates how to remove variations within business and manufacturing processes to achieve a smooth continuous flow of product that delivers your product on time to customers. The tools, methods, and ideals discussed are applicable in any industry and all parts of your business—from manufacturing and sales to human resources. The text unveils new methods and tools that can help you reduce inventory, improve inventory turns, and facilitate raw material flow through the factory. It details how to use customer order demands to schedule the production floor, rather than using estimated production schedules. It also considers the accounting process and explains how to improve your cash-to-cash cycle time. Drawing on the author's™s decades of experience transforming high-mix plants to Lean, the text brings together coverage of the tools and processes that have made Toyota so successful. All the chapters in this book, when implemented, will result in a culture change that will transform your company into a learning organization that continuously eliminates waste and improves its processes.

## Book Information

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## Customer Reviews

Mike Elbert has done a great job with this new book. I have just finished reading it and I am impressed. The book is aimed at the owners and leaders of small businesses. From my own experience, I know that small business owners have their fingers in most of their company's pies. They are pulled in many directions. And yet they can be a powerhouse when they have a clear understanding and enthusiasm to transform their organization into a truly lean company. Mr. Elbert has created an excellent balance. The book presents lean thinking, methods, and strategy in a clear-cut and straight forward way, without losing the importance of taking lean principles very seriously. The book thoroughly addresses lean manufacturing while at the same time showing the broader changes required in the business culture, accounting, people issues, etc.. Mr. Elbert's deep & practical knowledge comes through on every page. There are a lot more small businesses than large businesses, and small businesses often have the drive, flexibility, and vision to make lean thinking a cornerstone of their success. This book, "Lean Production for the Small Company" is essential reading for owners, leaders, and employees of these vital businesses.

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